Oshi Health: Achieving whole-person care

Profile  | Oshi Health

- Oshi Health is a virtual, multidisciplinary gastrointestinal (GI) clinic focused on goal-directed, whole-person healthcare.
- The purpose-built care team includes dietitians, GI-specialized behavioral health clinicians, health coaches, nurse practitioners, and gastroenterologists.
- Prospective health outcomes and economic studies demonstrate efficacy in achieving patients’ goals for symptom control and reducing downstream health services utilization.

Piper’s Story

Piper lives with constant discomfort from a GI illness that sometimes flares up so badly that she can’t work and/or has to go to the emergency department. For many years, Piper has undergone multiple invasive diagnostic procedures, tried complicated diets, and taken medications that brought on side effects but no relief or definitive diagnosis. Then, she receives an email from her new employer-sponsored health plan letting her know she may benefit from a virtual specialty care program through Oshi Health.

Intake and Onboarding

Piper’s initial intake visit will be with an Oshi GI provider. During the 45-minute appointment, they review her records and treatments and take the time to thoroughly understand her symptoms and what tests and treatments Piper has had in the past. She confirms that she doesn’t have a registered dietitian or GI-specialized psychologist. However, she does see a GI specialist every few years for endoscopy-colonoscopy or to try new medications.

In this initial intake, Piper’s GI provider confirms a preliminary diagnosis of irritable bowel syndrome with diarrhea (IBS-D) and comes up with a plan that complements her existing care and gives her access to mental health support, symptom, and diet tracking tools. She is thrilled to have a coach, a knowledgeable dietitian, who helps her create healthy and non-irritating meals and is relieved that the Oshi team will take care of coordinating with her current GI and primary care doctors. She begins to feel better, her depression about her illness starts to lift, and she has tools and information to manage her condition moving forward.

Longitudinal Co-Management

When Piper reports increasing fatigue and pain and a lab test confirms low iron levels, her Oshi clinician suggests a referral to a gynecologist. Often, when a patient’s doctor refers them to a new clinician for the first time, the status quo handoff consists of a 40-50-page PDF document that the clinician must parse to determine the patient’s history and next steps. Alternatively, clinicians can comb through records available through online aggregators. This process is time-consuming and frustrating for clinicians and patients, leading to duplicative testing, excess costs, and delays in appropriate care that can compromise outcomes.

Piper dreads rehashing her history with another new doctor, but her Oshi team takes care of that. Recognizing the importance of directed, timely communication with fellow providers, Oshi Health has upended the typically burdensome process by embedding purpose-built referral templates into its EMR workflow. That means the Oshi team can create one-page referral notes containing all the critical information about the patient’s condition, medical or treatment history, and the purpose of the referral.
This process ensures that crucial information is not lost in transition, removing the burden from patients, caregivers, and fellow clinicians.

When a patient managing a complex disease rushes to the emergency department because of an exacerbation, emergency clinicians are often unfamiliar with the patient's condition and care plan and must rely on a patient who may be unable to relay critical details or context. Additionally, comprehensive medical history or treatment details are often missing during less urgent visits to specialists and primary care providers. Although there are expanding options for accessing patients' medical records, the automated technology to ingest and filter health information is still maturing and is no substitute for two clinicians talking to one another about a patient to get up to speed.

Oshi Health operates within value-based contracts for members and has the leeway to incentivize physicians for these types of conversations. Care teams document communication via standard, shareable EMR notes and receive compensation for 15-minute provider-provider consultations as needed to coordinate care.

**Downstream Referrals**

While Piper has experienced steady improvement in her GI symptoms, there are still symptoms that concern her care team. Her family caregiving responsibilities and a recent episode of illness render her unable to leave the house. When her Oshi team needs a new round of lab tests, they discuss options for blood draws with her to ensure she can complete the bloodwork.

One-size-fits-all medicine does not work for Oshi Health's patient population. Given each patient's unique needs, Oshi has assigned a dedicated committee to identify these patients and personalize “out-of-the-box” solutions. For example, Oshi can order mobile phlebotomy services or testing for patients who cannot leave home. The additional costs to the practice are offset by preventing escalation and the need for costly urgent and acute care. This illustrates how the risk-sharing, value-based payment model enables the virtual practice to shine: adapting care around patient needs instead of reimbursable services.

**TAKEAWAYS FOR EFFECTIVE CARE TRANSITIONS**

**Partnering to Foster Awareness and Trust**

Complement rather than compete with bricks and mortar provider offerings to create hybrid care partnerships that benefit both sides:

Oshi is a preferred partner with primary care and local gastroenterology groups, as unmanaged GI symptoms increasingly have become a top referral need and because Oshi helps to fill clinical care gaps. When patients have questions or issues, Oshi provides high-touch support with frequent check-ins, support, and constant monitoring of food, stress, anxiety, and GI symptoms to inform and iterate the care plan. This approach complements brick-and-mortar staffing with Oshi’s GI-specialized clinicians, including APPs, registered dietitians, licensed psychologists, behavioral health providers, and health coaches. When Oshi members need procedures, we coordinate care with high-quality local GI partners, forming a mutually beneficial relationship where patients receive diagnoses and treatment quickly.
Clinical Integration

For patients who need in-person care, Oshi care coordinators will help the member find conveniently located, covered providers and assist in scheduling. Other times, patients will want to keep their relationship with their current community GI provider. In that case, Oshi providers and medical directors will contact the patient's community GI provider to discuss and coordinate Oshi recommendations and cooperate on a care plan that best benefits the patient.

Bi-Directional Communication

Timely bi-directional communication between providers is critical for delivering timely, appropriate care in collaboration with other medical practices, reducing duplicative health services, and avoiding provider and patient frustration.

Incentive Alignment

Investment in in-home care providers can help close gaps in care for patients needing downstream services. These services are economically viable in value-based payment models and increasingly supported by payors looking to close the “last mile of care.”

Visit the V1C Care Transitions Toolkit or view additional V1C Care Transitions Case Studies.